#### STATE OF WASHINGTON

#### BEFORE THE MARINE EMPLOYEES' COMMISSION

	PROCESSIONAL INT'L UNION,	) MEC Case No. 2-97 )
LOCAL 8,		)
	Complainant,	)
		) DECISION NO. 175 - MEC
ν.		)
		) ORDER DISMISSING
WASHINGTON	STATE FERRIES,	) ADJUSTED COMPLAINT )
	Respondent.	

THIS MATTER came before the Marine Employees' Commission on February 10, 1997, when the Office and Professional Employees' International Union Local 8 (OPEIU) filed an unfair labor practice complaint against the Washington State Ferries (WSF). OPEIU charged Washington State Ferries with interfering with, restraining or coercing employees in the exercise of their rights, dominating or interfering with formation or administration of employee organization and encouraging or discouraging membership in employee organization by discriminating in regard to hiring, tenure or any term or condition of employment, in violation of RCW 47.64.130. OPEIU amended its complaint on March 14, 1997.

OPEIU alleged that the Washington State Ferries discriminated against OPEIU Local 8 members employed in the Human Resources Department and the Accounting Services Department by engaging in partiality favoring non-union members (primarily temporary workers) in job assignments and training, hiring and promotion. The union

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alleged that this discriminatory treatment interfered with employees in the exercise of their rights and discouraged membership in their employee organization. The Union further alleged that WSF discriminated against Union members on multiple occasions and in a variety of situations, all of which were enumerated in the unfair labor practice complaint.

The complaint was docketed as MEC Case No. 2-97. A letter acknowledging receipt of the ULP complaint was sent to the parties. Copies of the complaint were distributed for review and processing by the MEC. Pursuant to WAC 316-45-110, the MEC determined that the facts alleged may constitute an unfair labor practice, if later found to be true and provable. Commissioner David E. Williams was assigned to act as hearing examiner.

On February 25, 1997, Linda Dalton, Senior Assistant Attorney General, requested that MEC consolidate this matter for hearing with MEC Case No. 1-97 and No. 4-97 (unfair labor practice complaints filed by OPEIU). Ms. Dalton noted there was significant duplication of issues in the three complaints. On March 6, 1997, MEC received a letter from Ron Weigelt, OPEIU, objecting to consolidation of the three complaints, arguing that the issues were not the same and that their differences would become more obvious at the prehearing. OPEIU amended its complaint on March 14, 1997.

A prehearing conference was scheduled for May 1, 1997; a hearing in these matters was scheduled for June 11, 1997. The prehearing was continued to and held on May 22, 1997. A May 27, 1997 prehearing order was served on both parties, directing them to exchange exhibit and witness lists by June 5, 1997. WSF's Answer was received June 3, 1997. By letter dated June 4, 1997, OPEIU Union Representative Ron Weigelt requested on behalf of both parties that MEC continue the June 11, 1997 hearing date to allow the parties to finalize a settlement agreement. By order dated June 5, 1997, the MEC continued the matter and directed the parties to notify MEC

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immediately if there settlement efforts were unsuccessful. On June 19, 1997, Ron Weigelt notified MEC that a tentative agreement had been reached in this case. WSF provided a settlement agreement in MEC Case Numbers 2-97, 4-97, 5-97 and 5-97 on July 2, 1997. By letter dated August 8, 1997, Mr. Weigelt notified MEC that the matter was settled and was being withdrawn by OPEIU Local 8.

#### ORDER

Based upon the settlement agreement between the parties and the request by OPEIU that the charges contained herein be withdrawn, it is hereby ordered that the unfair labor practice complaint, filed by OPEIU against WSF and docketed as MEC Case No. 2-97, is dismissed.

DATED this 15<sup>th</sup> day of August 1997.

MARINE EMPLOYEES' COMMISSION

/s/ HENRY L. CHILES, JR. Chairman
/s/ JOHN P. SULLIVAN, Commissioner
/s/ DAVID E. WILLIAMS, Commissioner

# SETTLEMENT AGREEMENT MEC 2-97, 4-97, 5-97, and 6-97

#### I. <u>STATEMENT OF PURPOSE</u>

The parties to the above-captioned matters, Washington State Ferries (WSF) and the OPEIU, understand and recognize that with the exception of claims raised by employee Kathleen Flynn, the above-captioned cases all arise out of employee concerns and perceptions regarding certain practices within the accounting unit at WSF. These practices include the following areas:

- A. Promotion;
- B. Testing;
- C. Training;
- D. Clarification of job descriptions;
- E. Interaction/communication between supervisors and employees; and
- F. Subcontracting of bargaining unit work.

This settlement agreement is intended by all parties to address the above concerns in a constructive, positive manner, and to achieve full and final resolution of all claims raised in the above cases. The claims relating to employee Kathleen Flynn are not included in this agreement, and will be separately addressed.

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# II. <u>PROMOTION AND TESTING PRACTICES</u>

### A. <u>WRITTEN TESTING PROCEDURES</u>

- 1. Testing for promotion into a vacant position within the Accounting Assistant series will be designed to test for the skills required for the specific job classification.
- 2. Written test questions shall be reviewed by Human Resources to verify that the questions and answers are appropriately written, and fairly reflect the job skills required for the vacant promotional position.
- 3. After review and finalization, written test questions shall be retained by Human Resources in a secure location until the test is administered to the applicants.
- 4. The written test shall be administered under the supervision of someone other than the immediate supervisor.
- 5. Written tests will be scored by a person within the supervisory chain of command. In the event no person within the supervisory chain is available to perform this function in a timely manner, management may designate another qualified individual to score the written test. The parties agree and understand that members of the bargaining unit will not be asked to perform this function. If a candidate disputes the scoring, Human Resources will audit the examination for errors.

# B. ORAL PANEL

1. When an oral interview is conducted by a panel, the panel shall consist of no less than three persons.

- 2. The members of the panel shall be chosen primarily for their ability to judge the qualifications of applicants objectively. Management agrees that it will make a good faith effort to recruit at least one panel member from outside Washington State Ferries, with expertise in the field of accounting. The parties understand and acknowledge, however, that it is often difficult to recruit an outside panel member, and in the event an outside panel member is not available within time frames acceptable to management, the oral panel may be comprised entirely of persons employed by Washington State Ferries. Under such circumstances, at least one member of the oral panel shall possess expertise in the field of accounting.
- 3. A representative from Human Resources shall provide orientation for panelists to ensure that panelists understand the appropriate interview practices.
- 4. Each panelist shall be provided with instructions, written questions, and model answers.
- 5. Each panelist shall independently score the applicant's answer to each question before the next question is asked, and consensus reached prior to assigning a final examination score.
- 6. Oral exam questions shall be reviewed by Human Resources to verify that the questions are appropriately worded and job related.
- 7. After review and utilization, the list of oral panel test questions and model answers shall be retained by Human Resources in a secure location until the panel interview process takes place.
- 8. The oral panel scores shall be checked and verified by Human Resources.

SETTLEMENT AGREEMENT MEC NOS. 2-97, 4-97, 5-97 and 6-97 Page 3 of 6 Pages 9. Members of oral panels shall disclose each instance in which they know an applicant to the extent that they have formed a prior personal bias for or against an applicant and shall disqualify themselves without rating the applicant or biasing the remaining members, if they believe their personal bias renders them unable to fairly and impartially rate the applicant.

### C. <u>SCORING WEIGHT</u>

Prior to the testing process, applicants will be notified of the weight, expressed in percentage terms, to be allocated between the written and oral exams.

### D. <u>ADDITIONAL TESTS</u>

The parties agree that any additional tests to be administered shall conform to the general principles as noted above, for the purpose of ensuring objectivity and fairness in the administration of testing and test scoring.

# III. TRAINING

- A. Management and the Union are both equally committed to the principle that training opportunities shall be offered to permanent employees, and that training priority shall be extended to permanent employees ahead of temporary employees, except in specific instances where a temporary employee requires orientation training or training to meet the base requirements of the position.
- B. Management and the Union agree to assess current training opportunities for permanent employees within the Accountant and Accounting Assistant classifications.
   Management and the Union agree to meet and discuss training proposals for permanent employees, designed to enhance skills necessary for advancement and promotion.

#### **IV. JOB CLARIFICATION**

- A. Management agrees to review Classification Questionnaires (CQs) for each employee in the accounting unit to ensure that the CQs do not contain job duties that are inconsistent with job duties assigned to other positions within the unit.
- B. The parties agree that the process of job clarification will also be addressed as necessary by the facilitator designated in part 5 of this agreement. It is parties' intent that each employee in the accounting work unit has a thorough understanding of his or her job duties.

### V. FACILITATION

The parties agree that the interaction and communication between employees and supervisors existing within the accounting unit could be improved through the use of a facilitator. If, within four months from the date this agreement is signed, either party determines that the services of a facilitator are required for the accounting division, a facilitator will be retained. The facilitator will be selected by WSF management. Said facilitation will occur, if at all, no later than six months from the date this agreement is signed by all parties. The parties agree that in the event an outside facilitator is selected, the WSF shall be required to pay for no more than 16 hours of services.

#### VI. <u>SUBCONTRACTING</u>

WSF agrees to provide written notice to the Finance Manager of the Accounting Unit, instructing that the OPEIU should receive advance notification of plans to subcontract bargaining unit work. Said notification shall be directed to a union representative/business agent.

#### VII. WITHDRAWAL OF GRIEVANCES AND ULP COMPLAINTS

In consideration for the above promises, OPEIU agrees to withdraw and dismiss all outstanding grievances and unfair labor practice complaints currently pending before the MEC.

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#### VIII. <u>ADMISSIBILITY</u>

The parties to this agreement understand and agree that this settlement is intended solely for the purpose of resolving differences identified in the above-captioned cases and shall not be construed as an admission of fault or wrongdoing by either side in this dispute. Further, the parties to this agreement agree that this document shall not be used as an exhibit for any purpose in any future litigation other than litigation seeking enforcement of the specific terms of the agreement. The parties further agree that this agreement is non-precedential, and will not be used as evidence in any future dispute, without prior written consent of all parties to this agreement.

/s/ Jim Yearby 6/27/97

Jim Yearby, Director Human Resources Washington State Ferries /s/ Ron Weigelt

Ron Weigelt Union Representative OPEIU – Local 8

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